Management (MANGMT)

MANGMT 1010: Contemporary Business Practices
Course coverage includes an overview of the accountancy, finance, management and marketing majors and careers in each of these fields as well as the integrated nature of business. Graded on A-F basis only.
Credit Hour: 1

MANGMT 1030: Vasey Academy on Leadership Issues
Business seminar course restricted to Vasey Academy scholars. Focus on leadership issues and on career opportunity exploration in key areas of business. Graded on A-F basis only.
Credit Hour: 1

MANGMT 1050: Contemporary Leadership Issues in Business
Course focuses on contemporary business leadership practices and includes an overview of the accountancy, finance, management and marketing majors and careers in each of these fields.
Credit Hours: 3
Prerequisites: instructor's consent

MANGMT 3000: Principles of Management
Introduction to the basic concepts of management and organization; their application to operations and personnel management.
Credit Hours: 3
Prerequisites: Completion of 45 semester hours

MANGMT 3000H: Principles of Management - Honors
Introduction to the basic concepts of management and organization; their application to operations and personnel management.
Credit Hours: 3
Prerequisites: Completion of 45 semester hours. Honors eligibility required

MANGMT 3200: Business and Society
This course emphasizes the ethical implications of managerial decisions and the relationships between businesses and stakeholder groups. Major topics include corporate governance, social responsibility, rights and obligations, and international business.
Credit Hours: 3
Prerequisites: Admission to upper level business program

MANGMT 3200H: Business and Society - Honors
This course emphasizes the ethical implications of managerial decisions and the relationships between businesses and stakeholder groups. Major topics include corporate governance, social responsibility, rights and obligations, and international business.
Credit Hours: 3
Prerequisites: Admission to upper level business program

MANGMT 3200HW: Business and Society - Honors/Writing Intensive
This course emphasizes the ethical implications of managerial decisions and the relationships between businesses and stakeholder groups. Major topics include corporate governance, social responsibility, rights and obligations, and international business.
Credit Hours: 3
Prerequisites: Admission to upper level business program. Honors eligibility required. Other students may be allowed to register after early registration provided space is available

MANGMT 3200W: Business and Society - Writing Intensive
This course emphasizes the ethical implications of managerial decisions and the relationships between businesses and stakeholder groups. Major topics include corporate governance, social responsibility, rights and obligations, and international business.
Credit Hours: 3
Prerequisites: Admission to upper level business program

MANGMT 3300: Introduction to Business Processes and Technologies
Introduces students to cross-functional business processes including both transactional and decision making forms. Current and emerging technologies used to facilitate efficient and effective action in these processes are explored. Graded on A-F basis only.
Credit Hours: 3
Prerequisites: 30 credit hours. Restricted to students in the College of Business during early registration. Other students may register after early registration

MANGMT 3540: Introduction to Business Law
The legal aspects of business related to society—introduction to the legal system; constitutional, criminal, tort law; contracts and sales law cases and problems; administrative regulation of business and consumer issues.
Credit Hours: 3
Prerequisites: Completion of 30 semester hours. May be restricted to CoB students only w/30 credit hours during early registration. Other students may register after early registration, provided there is space available. NO OVERRIDES/PERMISSIONS will be given for this class once the lectures/labs fill

MANGMT 3700: Diversity and Inclusion in Management
Discuss elements of diversity including race, gender, ethnicity, religion, sexual orientation, socioeconomic status, and age, among others, as these impact effective management in the workplace through a variety of workplace performance-related outcomes. Explore ways to contribute to, learn from, and benefit from a more diverse and inclusive work environment. Examine methods of optimizing human performance and potential in organizations. Create personal action plan to increase awareness, knowledge, skills and global perspective relative to diversity and inclusion. Graded on A-F basis only.
Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000. May be restricted to CoB students w/30 credit hours during early registration. Other students may register after early registration provided space is available
MANGMT 3900: International Management
This course explores how successful managers must function in a competitive world influenced by increasing globalization. Every job, career, and livelihood is affected by international commerce. This course examines regions of the world through the management of business disciplines- accounting, marketing, management, finance, and information technology. The course highlights the influences on management from the liberal arts disciplines- economics, geography, sociology, history, political science, and law. The course is designed to prepare students to be effective participants in a worldwide marketplace and to attain a "cultural literacy" in international management. The course includes an overview of global markets and their legal, technological, political, and cultural environments; leading and motivating international employees; international market-entry strategies and strategic management of international trade and global alliances; and management of international marketing, operations, and human resources. Graded on A-F basis only.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 3901: Special Topics in Management
Study of a selected topic in management taken as part of an organized short-term study abroad program. Some sections of this course may be graded on either on A-F or S/U basis only.

Credit Hour: 1-3
Prerequisites: May require consent

MANGMT 3901H: Special Topics in Management - Honors
Study of a selected topic in management taken as part of an organized short-term study abroad program. Some sections of this course may be graded on either on A-F or S/U basis only.

Credit Hour: 1-3
Prerequisites: May require consent. Honors eligibility required

MANGMT 3910: Managing Across Cultures
Applying cultural dimensions to developing cross-cultural behavioral competencies utilizing code-switching training methods. For all persons interested in improving international person-to-person interactions.

Credit Hours: 3
Corequisites: MANGMT 3000

MANGMT 3920: Managing People in the Global Enterprise
Focuses on management of people in global organizations- especially for-profit enterprises. Topics include differences across countries in recruitment and selection, training and development, leadership and motivation, compensation, cross-cultural negotiation, and employment relations. The use of expatriates and host country nationals as managers is contrasted. Challenges involved in repatriating expatriates and their families after lengthy terms of service in foreign countries are explored. Graded on A-F basis only.

Credit Hours: 3
Corequisites: MANGMT 3000

MANGMT 3975: Current Issues in International Management
Study of current issues and practices in international management taken as part of an organized short term study abroad program. Graded on S/U basis only.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 3900: International Management
This course explores how successful managers must function in a competitive world influenced by increasing globalization. Every job, career, and livelihood is affected by international commerce. This course examines regions of the world through the management of business disciplines- accounting, marketing, management, finance, and information technology. The course highlights the influences on management from the liberal arts disciplines- economics, geography, sociology, history, political science, and law. The course is designed to prepare students to be effective participants in a worldwide marketplace and to attain a "cultural literacy" in international management. The course includes an overview of global markets and their legal, technological, political, and cultural environments; leading and motivating international employees; international market-entry strategies and strategic management of international trade and global alliances; and management of international marketing, operations, and human resources. Graded on A-F basis only.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4010: Operations Management
(cross-leveled with MANGMT 7010). Managerial analysis of operating problems, with emphasis on planning and control systems. Math Reasoning Proficiency Course. May require consent.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4020: Human Resource Management
(cross-leveled with MANGMT 7020) Introduction to strategies and best practices in attracting, retaining, developing, and compensating employees. May require consent.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4030: Organizational Behavior
(cross-leveled with MANGMT 7030). Examines theoretical constructs and research findings on human behavior in work organizations such as businesses, especially individual differences, dyadic relations and small group behavior. May require consent.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4050: Management of Service Operations
Managing services, especially the operation's activity in service firms. Includes determining the service package, forecasting service demand, managing demand, capacity analysis and management, scheduling, cost control, service quality, and human resource management. Standardization, franchising, and service automation addressed.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4060: Project Management Fundamentals
Practical methods and techniques for managing projects with selective attention to human resource issues. Includes project breakdown analysis, task network scheduling, resource allocation, and assessment/evaluation of project performance.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4070: Total Quality Management
Introductory, comprehensive approach to quality planning, analysis, and control. Applications orientation. Integrates customer needs, product and service design and delivery, and continuous improvement into all organizational activities. Examines full range of behavioral, technical, and organizational aspects relating to quality.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4100: Human Resource Management Law
Analysis and evaluation of legal and administrative regulations of terms of employment; Fair Labor Standards, discriminatory practices, safety and health regulations, other regulations.
Credit Hours: 3  
Prerequisites: Restricted to COB students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

**MANGMT 4140: Business Communication**  
The course provides the fundamentals of business communication skills, including written, oral communication, listening, multicultural communication, and teamwork skills, with an emphasis on written communication skills as a method to communicate with important stakeholders.

Credit Hours: 3  
Prerequisites: Restricted to Trulaske College of Business students admitted to upper level  
Corequisites: MANGMT 3000

**MANGMT 4140W: Business Communication - Writing Intensive**  
The course provides the fundamentals of business communication skills, including written, oral communication, listening, multicultural communication, and teamwork skills, with an emphasis on written communication skills as a method to communicate with important stakeholders.

Credit Hours: 3  
Prerequisites or Corequisites: MANGMT 3000  
Prerequisites: Restricted to Trulaske College of Business students admitted to upper level

**MANGMT 4185: Problems in Management**  
Undergraduate students may select topics for study and investigation. Selected sections of this course may be graded either on A-F or S/U basis only.

Credit Hour: 1-9  
Prerequisites: instructor's consent

**MANGMT 4201: Topics in Management**  
(cross-leveled with MANGMT 7201). Selected current topics in management. Offered on an experimental, one-semester basis only.

Credit Hours: 3  
Prerequisites or Corequisites: MANGMT 3000. Restricted to College of Business students ONLY during early registration. Other students may register after early registration, provided there is space available.

**MANGMT 4201W: Topics in Management - Writing Intensive**  
(cross-leveled with MANGMT 7201). Selected current topics in management. Offered on an experimental, one-semester basis only.

Credit Hours: 3  
Prerequisites or Corequisites: MANGMT 3000. Restricted to COB students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

**MANGMT 4210: Management Science**  
Further development of models and quantitative analysis as applied to production management problems. Management research design and experimentation; computer applications; quantitative case analyses; individual industrial field studies. Math Reasoning Proficiency Course.

Credit Hours: 3  
Prerequisites or Corequisites: STAT 3500 and ACCTCY 2258 or CMP_SC 1050, Junior standing required

**MANGMT 4310: Modern Manufacturing**  
Contemporary qualitative and quantitative analysis of automation systems for production and inventory; robotics, digital data matrix and Q/R coding, PLC overview; uncertainty, risk, and policy considerations; analysis of networks; management problems in application.

Credit Hours: 3  
Prerequisites or Corequisites: MANGMT 4010

**MANGMT 4320: Selected Problems in Human Resource Management**  
Advanced studies in selected administrative and technical policies, practices in employee relations, with individual and group project work, research. Focuses on policy issues, research findings, advanced techniques.

Credit Hours: 3  
Prerequisites or Corequisites: MANGMT 4020. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

**MANGMT 4340: Crisis Management**  
Management strategies for media relations, image and identity building, internal communication, government relations, and crisis communication are explored through case studies, film, literature, and current popular culture.

Credit Hours: 3  
Prerequisites or Corequisites: MANGMT 3000. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

**MANGMT 4350: Leadership Development**  
Provides a comprehensive understanding of leadership development within the corporate environment. Examines causes and outcomes of different styles of leadership that are designed to fit the needs of individuals and/or specific situations.

Credit Hours: 3  
Corequisites: MANGMT 3000

**MANGMT 4420: Collective Bargaining**  
Content, negotiation, administration of collective labor agreements and settlement of disputes.

Credit Hours: 3  
Prerequisites or Corequisites: MANGMT 3000. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.
MANGMT 4450: Management of Electronic Commerce
An introduction to electronic commerce. Topics covered include definition and scope of e-commerce, tools and technologies used, strategies, and understanding of this dynamic field.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

MANGMT 4520: Change Management in Business
Provides a comprehensive understanding of the processes of change in the corporate environment. Examines antecedents of change such as acquisitions, mergers, technology and new leadership as well as approaches to managing change using tools from organization development (OD).

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4540: Legal Aspects of Business Organization and Operation
Includes agency and employment relationships, sole proprietorships, partnerships, and corporations, also operational aspects of business associations such as administrative regulation, taxation, bankruptcy, and trade regulation.

Credit Hours: 3
Prerequisites: MANGMT 3540

MANGMT 4610: Database Management
This is an introductory course on database (DB) technology. It introduces such technology and provides hands-on experience in designing and developing DBs to meet organizational goals. Topics include database concepts such as entity-relationship modeling, data modeling, relational database development, SQL, application of popular database systems software, data warehousing, and selected advanced topics in business use of DBs. Students work in groups to develop a database system project for an organization of their choice. Graded on A-F basis only.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 4620: Web Development Fundamentals
An introduction to the fundamentals of design, technology and project management aspects of developing websites. Some web based programming languages including HTML, CSS, JavaScript and ASP/VBScript and an introduction to Adobe Photoshop and Macromedia Dreamweaver.

Credit Hours: 3
Prerequisites: ACCTCY 2258
Corequisites: MANGMT 3000

MANGMT 4700: Principles of Entrepreneurship
An introductory course designed to provide a solid foundation of the role of entrepreneurship. The focus is on the creation of new ventures, the decisions leading to their development, and the factors that lead to their success.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

MANGMT 4710: The Entrepreneurial Process
This course deals with critical thinking, logic, emotional intelligence, ethics and a problem solving/decision making frame in the context of the entrepreneurial business phases: opportunity identification; launch after gathering resources; managing growth and harvesting rewards.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

MANGMT 4720: Experiential Entrepreneurship
The course will engage students in experiences that develop entrepreneurial characteristics such as a passion for business, tenacity despite failure, self-determination, management of risk, self-confidence, creating opportunities, creativity, initiative, and detail orientation.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

MANGMT 4730: New Business Planning and Management
Analysis of the major functional areas of the start-up firm including accounting, finance, human resources, information systems, logistics, management, marketing, production/operations, purchasing and sales. Focus is also placed on generating ideas, scanning for environmental trends, and critically evaluating opportunities.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000. Restricted to Business students ONLY during early registration. Other students may register after early registration, provided there is space available. NO PERMISSIONS/OVERRIDES will be given for this class once it fills.

MANGMT 4750: Entrepreneurial Innovation Management: Enterprise Conception
(same as IMSE 4750). Develop a new business and technology plan including marketing, finance, engineering, manufacturing, and production concepts in this joint College of Engineering and College of Business course.

Credit Hours: 3
Prerequisites: sophomore standing or instructor's consent

MANGMT 4940: Professional Management Internship
Provides experience with management activities in business organizations (or, occasionally, in a governmental or not-for-profit setting). Students are required to prepare and execute a plan of study approved by the instructor and to complete written assignments detailed in the plan. Course only satisfies a professional elective requirement of the program. Graded on S/U basis only.

Credit Hours: 3
Prerequisites: COB student with a management concentration, and Internship Coordinator's consent

MANGMT 4970: Strategic Management
Enterprise-level case studies, simulations, similar exercises to integrate business functional decisions; assessment of environmental influences on business. Development, implementation of company strategies.

Credit Hours: 3
Prerequisites: MANGMT 3000, MRKTNG 3000, FINANC 3000 and 93 credit hours earned. Open only to seniors admitted to a professional program in the CoB

MANGMT 4970W: Strategic Management
Enterprise-level case studies, simulations, similar exercises to integrate business functional decisions; assessment of environmental influences on business. Development, implementation of company strategies.

Credit Hours: 3
Prerequisites: MANGMT 3000, MRKTNG 3000, FINANC 3000 and 93 credit hours earned. Open only to seniors admitted to a professional program in the CoB

MANGMT 7010: Operations Management
(cross-leveled with MANGMT 4010). Managerial analysis of operating problems, with emphasis on planning and control systems. Math Reasoning Proficiency Course. May require consent.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 7020: Human Resource Management
(cross-leveled with MANGMT 4020). Introduction to strategies and best practices in attracting, retaining, developing, and compensating employees. May require consent. Prerequisites or

Credit Hours: 3
Corequisites: MANGMT 3000

MANGMT 7030: Organizational Behavior
(cross-leveled with MANGMT 4030). Examines theoretical constructs and research findings on human behavior in work organizations such as businesses, especially individual differences, dyadic relations and small group behavior. May require consent.

Credit Hours: 3
Prerequisites or Corequisites: MANGMT 3000

MANGMT 7201: Topics in Management
(cross-leveled with MANGMT 4201). Selected current topics in management. Offered on an experimental, one-semester basis only.

Credit Hours: 3
Corequisites: MANGMT 3000

MANGMT 7380: Organizational Behavior and Management: The Individual
An examination of factors influencing behavior in organizations. An analysis of research, theory, and current practices dealing with managing people in work organizations. Focus on the individual within the organizational context.

Credit Hour: 1.5

MANGMT 7390: Organizational Behavior and Management: Dyadic, Group and Organizational Processes
An examination of factors influencing behavior in organizations. An Analysis of research, theory, and current practices dealing with managing people in work organizations. Focus on dyadic, group and system-wide processes. Prerequisites: MANGMT 7380

Credit Hour: 1.5

MANGMT 7410: Management Information Systems
A managerially-oriented, case-based introduction to information systems. Emphasizes how information systems technology can aid managers in improving organizational performance, group work, and personal productivity, thus providing competitive advantage.

Credit Hour: 1.5

MANGMT 7420: Managerial Statistics
Overview of statistics as an aid in decision making. Emphasis on summarizing data, statistical inference, sampling techniques, and regression based forecasting as applied to problems in business.

Credit Hour: 1.5

MANGMT 7430: Operations Strategy
Introduction to Operations Management function within an organization-the function which controls key resources necessary to produce and deliver a firm's goods or services to customers. Surveys strategic problems common to operations within complex organization. Emphasizes planning, control, and decision making to gain competitive advantage through operations-related activities. Stresses concepts, models, and behaviors across technologies, sectors, and industries, rather than emphasizing a few specific conversion technologies.

Credit Hour: 1-3

MANGMT 7450: Business Analytics
This course focuses on two areas of knowledge. One focus is on developing relevant statistical thinking skills, including an awareness and management of risk, and recognizing the type of statistical analysis that is appropriate for a given managerial problem. The other is on developing an understanding of the role of business analytics in the organization, at the managerial, tactical and strategic level. Graded on A-F basis only.

Credit Hours: 3

MANGMT 7470: Data Analysis for Managers
Statistical thinking approaches to address common business data and problems. Analysis of real-world cases and unstructured data using statistical features of spreadsheet software and communication of results in managerial format. Graded A-F only.

Credit Hour: 1.5

MANGMT 7470: Data Analysis for Managers
Prerequisites: Open to Crosby MBA students ONLY
Corequisites: MANGMT 7420
<table>
<thead>
<tr>
<th>Course Code</th>
<th>Course Title</th>
<th>Description</th>
<th>Credit Hours</th>
<th>Prerequisites</th>
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</thead>
<tbody>
<tr>
<td>MANGMT 7480: Managerial Analytics</td>
<td>Spreadsheet modeling procedures to address common business problems. Analysis of real-world cases and unstructured problems using basic and advanced features software and communication of results in managerial format. Graded A-F only.</td>
<td></td>
<td>1.5</td>
<td>MANGMT 7420 and MANGMT 7470. Open to Crosby MBA students ONLY</td>
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<tr>
<td>MANGMT 7540: Legal Aspects of Business Organization and Operation</td>
<td>Includes agency and employment relationships, sole proprietorships, partnerships, and corporations, also operational aspects of business associations such as administrative regulation, taxation, bankruptcy, and trade regulation.</td>
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<td>1.5</td>
<td>MANGMT 3540. Restricted to COB students</td>
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<tr>
<td>MANGMT 7970: Introduction to Strategic Management</td>
<td>Examines through case analysis and simulation how business-level managers overseeing a profit center in a specific industry set direction for a firm's activities in that industry and develop policies to implement that direction. Emphasis is on aligning business strategy with overarching corporate strategy (in diversified firms) and integrating functional perspectives (marketing, operations, finance, R&amp;D, purchasing, human resources, etc.) by effectively resolving conflicts in these perspectives when formulating effective strategy. Focus is also placed on balancing short-term efficiency in a business unit with long-term effectiveness through cultivating continuous innovation processes that redefine the business unit over time.</td>
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<td>1.5</td>
<td>Open to Crosby MBA students only</td>
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<tr>
<td>MANGMT 8001: Topics in Management</td>
<td>Selected current topics in management. Some sections may be graded on an A-F or S/U basis only. Some sections may require consent.</td>
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<tr>
<td>MANGMT 8054: Entrepreneurship and Media of the Future</td>
<td>(same as JOURN 8054). This course will give students an intense hands-on experience in working with real entrepreneurs on complex business problems in the journalism field. Example companies are the Associated Press, Kachingle, the Chicago Sun-Times, Spot-Us and the Media Policy Center. The goal is to offer a solution or solutions to the stated problem, and to present these ideas in a competitive, symposium environment. Graded on A-F basis only.</td>
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<td>3</td>
<td>graduate standing in Journalism or MBA program</td>
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<td>MANGMT 8085: Problems in Management</td>
<td>Graduate students may select topics for study and investigation. Selected sections of the course may be offered either on A-F or S/U basis only.</td>
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<tr>
<td>MANGMT 8100: Exploring the Digital Globe</td>
<td>Impacts of technological change and globalization are explored from the perspective of business, law and journalism. The first course required for the &quot;CDiG certificate&quot;. Issues involving electronic commerce, digitization and globalization will be analyzed through online and in-class projects, class discussion and guest lectures.</td>
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<td>3</td>
<td>enrollment in CDiG Graduate Certificate Program or instructor's consent</td>
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<tr>
<td>MANGMT 8200: Commercialization of Life Science Innovations</td>
<td>This course will provide educational content and experiences that equip course participants to navigate the main pathways for commercialization of biomedical innovations. Students will also learn how to access sources of capital for R&amp;D and develop an understanding of the role of FDA approval and the processes for approval of different types of biomedical products. Students will become familiar with quality assurance programs required in the biomedical industry. Students will also become familiar with the most common business models for biomedical companies and the importance of product development and commercialization alliances. Graded on A-F basis only.</td>
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<td>3</td>
<td>admitted to certificate program; director approval</td>
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<tr>
<td>MANGMT 8310 or MANGMT 7380 and MNGMT 7390</td>
<td>MANGMT 8330: Current Issues in Human Resource Management</td>
<td>Exploration of current trends, issues, and controversies involving the managing of human resources in organizations, with an emphasis on how human resources can provide competitive advantage. Considers multiple perspectives, including that of employers, employees, and other stakeholders.</td>
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<td>MANGMT 3101 or MANGMT 7380 and MNGMT 7390</td>
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<td>MANGMT 8330: Current Issues in Human Resource Management</td>
<td>MANGMT 8360: Negotiations</td>
<td>A structured overview of negotiations; includes the development of improved negotiation skills. Topics include power, distributive negotiations, integrative negotiations, maneuvers, tactics, strategies, conflict, complex negotiations, mediation, and negotiation ethics.</td>
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<tr>
<td>MANGMT 8380: Personal and Professional Development</td>
<td>Readings, activities, and discussions designed to build individual self-awareness of leadership strengths and change management skills for both personal and career development. Graded on A-F basis only.</td>
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<tr>
<td>MANGMT 8400: Management Science Modeling</td>
<td>Application of management science modeling procedures to organizational decision making. Topics include mathematical programming, queuing, and network models. Stresses managerial point of view with analysis of problems and interpretation of computer solutions.</td>
<td></td>
<td>1.5</td>
<td>MANGMT 7420</td>
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MANGMT 8410: Decision Making and Risk
Managerial approaches to decision making under risk and uncertainty with emphasis on decision analysis, spreadsheet simulation, and computer solutions via other management science models. Discussion of rational and behavioral decision making and procedures for assessing risk and uncertainty.
Credit Hours: 1.5
Prerequisites: MANGMT 7400 or equivalent

MANGMT 8420: Decision Support Systems
The theory, methodology and implementation of Decision Support Systems (DSS). Topics include the DSS concept, applications, organizational issues, hardware and software technology, developmental methodology, data-model-user relationships, user interfaces, implementation strategies, and evaluation procedures. Includes hands-on building of a DSS.
Credit Hours: 3

MANGMT 8510: Project Management
An advanced introduction to methods and techniques for managing projects, with selective attention to human resource issues as required. Includes project breakdown analysis, task network scheduling, resource allocation, and assessment/evaluation of project performance.
Credit Hours: 1-3
Prerequisites: departmental consent

MANGMT 8540: Entrepreneurial Ventures
Analysis of management challenges facing entrepreneurial startups and alternative strategic responses to those challenges. Views issues from multiple functional perspectives to design cross-functional solutions to entrepreneurial problems.
Credit Hours: 3

MANGMT 8550: Launching a High-Growth Venture
An experiential learning course using a business plan competition to simulate planning and securing capital for high-growth ventures. Participants with management, marketing or finance interests learn skills for preparing and presenting business plans to investors.
Credit Hours: 3

MANGMT 8560: Legal Strategies for Entrepreneurs
The study of how legal decisions affect a business organization of various transitional states of development, from start up to going public. Designed for both MBA and Law students, who work together planning legal transitions of a business.
Credit Hours: 3

MANGMT 8900: Corporate Governance and Professional Accountability
Corporate governance (CG) is the set of processes, customs, policies, laws, and institutions affecting how a company is directed, administered or controlled. CG includes the relationships among the many stakeholders involved and the goals by which the corporation is governed. In contemporary business corporations, the main external stakeholder groups are shareholders, debt holders, trade creditors, suppliers, customers and communities affected by the corporation’s activities. Internal stakeholders are the board of directors, executives, and other employees. This course will illustrate some of these key relationships, including how they can go wrong and the trade-offs managers have to make to manage all of these relationships. This course can be seen as a course on the professional responsibilities of business leaders. It is based on the assumption that business, like law and medicine, is a profession whose practitioners carry out essential functions in society. When individuals enter the profession, they undertake to fulfill a distinctive set of responsibilities that go with their chosen role. Graded on A-F basis only.
Credit Hours: 3

MANGMT 8970: Strategy and Global Competitiveness
Investigates alternative goals of business enterprises relative to internal resources and external environment; development and implementation of policies and strategies to achieve objectives. Cases, computer simulations, and/or field research may supplement published materials.
Credit Hours: 1-3
Prerequisites: MANGMT 7970 for the 1.5 credit hour version of the course. Open to MBA Students only

MANGMT 9010: Research Methods in the Organization Sciences
Identifying research questions, critiquing research ideas, planning, conducting, and communicating research using experimental, cross-sectional, survey and qualitative methods.
Credit Hours: 3
Prerequisites: PhD student or instructor's consent

MANGMT 9030: Seminar in Macro Organizational Behavior
This course is designated to introduce students to content areas within the organizational behavior literature. Topics in "macro" organizational behavior will be covered, including groups and teams, organizational culture, and national culture. We will also cover a number of topics outside of traditional organizational behavior topics, including negotiation and social conflict, creativity, empowerment, and other topics as the instructor sees fit. Readings will consist of a combination of recent and classic journal articles on the topics.
Credit Hours: 3
Prerequisites: PhD Students and instructor's consent

MANGMT 9040: Seminar in Human Resource Management
Intensive study of current research, issues and methodology of the applied science of human resource management. Topics include recruitment and selection, training, job performance and performance feedback, and career success.
Credit Hours: 3
Prerequisites: PhD student or instructor's consent

MANGMT 9060: Seminar in Corporate Strategy
The doctoral seminar in strategy focuses on the topics of strategy content research (what strategies are used by firms, and what is their effect on performance, corporate and competitive strategy, etc.) but also considering important related research streams of strategy process and implementation.
Credit Hours: 3
Prerequisites: PhD student or instructor's consent

MANGMT 9080: Seminar in Entrepreneurship
The doctoral seminar in Entrepreneurship is intended to provide students with a broad coverage of the literature. It focuses on the foundations and "cutting edge" research in entrepreneurship content research. Topics covered in the course include: a theoretical overview of entrepreneurship, identification of opportunities, the decision to exploit opportunities, resource assembly and new markets, founders and entrepreneurial teams, venture capital and venture capitalists, entrepreneurship and efficient governance, initial public offerings (IPOs), new ventures (strategy, growth, performance), entrepreneurial networks and alliances, and international entrepreneurship.

Credit Hours: 3
Prerequisites: PhD student or instructor's consent

MANGMT 9087: Seminar in Management
Intensive studies of current research and issues. Readings, independent investigations, reports.

Credit Hour: 1-99
Prerequisites: open to Ph.D. students, or instructor's consent

MANGMT 9090: Research in Management
Thesis research for Ph.D. degree. Graded on a S/U basis only.

Credit Hour: 1-99

MANGMT 9101: Topics Seminar in Management
Reading and critical evaluation of selected current management literature and research. May be repeated.

Credit Hour: 1-3
Prerequisites: Ph.D. students only