Department of Finance
Finance teaches us: How firms make investment and financing decisions to create value for stakeholders. Students also learn to independently analyze securities and financial markets, understand valuation techniques and use their knowledge to make investment decisions. Coursework focuses on the areas of corporate financial management, investments/asset pricing, portfolio management, real estate appraisal, financial institutions, and risk management/insurance. Graduates choose to pursue exciting and dynamic careers ranging from investment banking, portfolio management, commercial banking, corporate financial management, venture capital, private equity fund management, forecasting and budgeting. Students gain from experiential learning by using Bloomberg terminals and managing student run portfolio using real money.

Department of Management
Management is, at its core, the analysis, planning, and execution of business processes and operations. This includes hiring, training, developing, leading and managing frontline and staff employees to accomplish organizational goals. As such, coursework provides students with the fundamental knowledge and skills needed to manage value-adding processes and projects, and to coordinate, allocate, and lead human resources. The Department offers a Certificate in Global Supply Chain Management (in partnership with the College of Engineering) and a Certificate in Human Resource Management. The Department also offers the Entrepreneurship Minor, which provides students with the mindset and skills to think and work in various entrepreneurial and innovation-focused settings. Students with a Management Emphasis accept positions as consultants, project managers, supply chain analysts, human resource managers, and in management rotational career positions.

Department of Marketing
The Marketing discipline is centered around acquiring, developing, and managing customers. It deals with understanding the strategies, tactics, and business processes involved in researching markets, deciding which markets and segments to pursue, identifying what unique value to provide, and then assembling the products, services, people and partner firms needed to build, communicate and deliver that value. The marketing department offers four undergraduate certificates: Sales, Digital Marketing, Marketing Analytics, and Global Business, and one graduate certificate: Marketing Analytics. The department also offers a robust Ph.D. program.

Exploratory Course
Students wanting to explore business administration as a major should take BUS_AD 1500.

Double Emphasis
Students in the on campus program may have a dual emphasis of Finance and Real Estate.

Faculty
Finance
Professor S. Datta**, M. O’Doherty**, K. Pukthuanthong**
Associate Professor F. Bereskin**, A. Yore*
Assistant Professor M. Binfare*, K. Holland*, J. Shen*, J. Wang*, U. Yilmaz*, M. Young*
Associate Teaching Professor M. Griswold*, D. Johnson*, J. Stansfield*
Assistant Teaching Professor J. Hegger, T. Howald, A. Kern*
Professor Emeritus J. Howe

Management
Professor R. Johnson*, A. Rosa**, J. Schaubroeck**
Associate Professor D. Moesel*, A. Peng**, C. Robert**
Assistant Professor J. Andrus*, J. Arnold*, S. Downing*, J.Y. Kim, J. Stevenson-Street
Associate Teaching Professor G. Albright*, J. Christianson*, A. Jakubovskis*, M. B. Marrs*, D. Smith*
Assistant Teaching Professor G. Brand, L. Brengarth*, S. Breske*, T. Ford, T. Hill, S. Kane, K. Kim*, C. McCullough, J. Pelikan, J. Rasmussen
Assistant Extension Professor M. Pantoja

Marketing
Professor S. Gopalakrishna**, D. Marinova**, M. Richins**, S. Zou**
Associate Professor N. Syam**
Assistant Professor Z. (Julien) Bei*, B. Hodges*, S. Rajendran*, S. Srinivas*, M. (Mike) Saljoughian*, K. Singh*, N. Jindal*
Associate Teaching Professor C. Cothren*, J. Poor*
Assistant Teaching Professor A. Essing, A. Vatterott, R. Gordon Bocklage

* Graduate Faculty Member - membership is required to teach graduate-level courses, chair master's thesis committees, and serve on doctoral examination and dissertation committees.
As a graduation requirement, the program is comprised of the following:

**Undergraduate**

- BSBA in Business Administration (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration/)
  - with emphasis in Finance and Banking (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration-emphasis-finance-banking/)
  - with emphasis in Real Estate (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration-emphasis-real-estate/)
  - with emphasis in Management (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration-emphasis-management/)
  - with emphasis in Marketing (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration-emphasis-marketing/)
  - with emphasis in International Business - Finance (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration-emphasis-international-business-finance/)
  - with emphasis in International Business - Management (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration-emphasis-international-business-management/)
  - with emphasis in International Business - Marketing (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration-emphasis-international-business-marketing/)

**Trulaske Edge (Professional Edge)**

In addition to completing required coursework to earn a Bachelor of Science, Business Administration degree, students must fulfill the requirements of the Trulaske Edge. The goal of the Trulaske Edge is to offer opportunities to all BSBA and Accounting students to develop core competencies and values necessary for success in their professional careers.

As a graduation requirement, the program is comprised of the following:

- Completion of designated professional activities to acquire points for admission to the upper level. Once admitted to the upper level, students will continue to earn points to meet the graduation requirements. Specific activities may be required.
- Completion of BUS_AD 1500. BUS_AD 1500 must be completed in residence.
- Completion of BUS_AD 3500 once admitted to the upper level. BUS_AD 3500 must be completed in residence.
- Completion of BUS_AD 4500 once admitted to the upper level. This will include completion of a professional level internship/practicum experience. Practicums can be completed over a summer or semester-long period of time (intersession assignments will not meet the Trulaske Edge requirement). Students must seek final approval of their internship/practicum experience from the Trulaske Edge Office before beginning the assignment. BUS_AD 4500 must be completed in residence.

If a student fails to meet the requirements of the Trulaske Edge at either the lower or upper levels, the student will not be allowed to continue in or graduate from the Trulaske College of Business.

**Trulaske Edge Graduation Requirement**

- The student must earn a minimum of 100 Edge points at the lower level by the end of the semester they apply for admittance to the upper level. Once admitted, students must earn a total of 200 Edge points by the end of their final semester to meet the graduation requirement. Specific activities and workshops may be required.
- The student must earn a C- (or higher) in BUS_AD 3500 to satisfy the requirement.
- BUS_AD 4500 is graded as Satisfactory/Unsatisfactory. Students must complete practicum course to a satisfactory level of 70% or greater to receive a passing grade for the course.

**Admission to the Business Administration Program**

**Capacity Limitations (On Campus Program Only)**

Admission into the upper-level Bachelor of Science in Business Administration (BSBA), or International Business (BSBA) degree program is highly competitive, because enrollment is limited. Each of the individual emphasis areas (Finance and Banking, Management, Marketing or Real Estate) has its own capacity limitation. Students who have earned a 3.4 minimum UM cumulative GPA or higher will be guaranteed admission to the upper level emphasis area of their choice. Other students with at least a 2.6 minimum UM cumulative GPA will be admitted on a space available basis.

**Pre-Professional Information**

To apply to the upper-level BSBA (and a related emphasis area program, if an on campus student), a student must have at least a UM Cumulative GPA of a 2.6 (does not guarantee admission to Upper Level), and meet the Trulaske Edge requirements. A student must be admitted by the semester after the 60th credit hour is earned. Please see the BSBA in Business Administration page for Upper Level Admission Courses (http://catalog.missouri.edu/collegeofbusiness/businessadministration/bsba-business-administration/).

**Admission to BSBA Degree and Emphasis Areas**

In addition to meeting the Upper Level Admissions Course requirements, students are admitted to an upper-level BSBA emphasis area based on UM cumulative grade point average.

On Campus students request an emphasis area when applying to the upper-division BSBA degree program. If the requested emphasis area is at capacity, students who qualify for admission to the upper-division BSBA degree program are given the opportunity to be evaluated for another emphasis area. Online students do not select an emphasis area. Students are notified by email when they are eligible to apply for upper-level status. Students are admitted to upper level in February and September of each year.
About the Crosby MBA (traditional full-time program)

The 100% online Crosby MBA program is AACSB accredited, nationally recognized, and highly ranked by U.S. News America’s Best Graduate Schools, Forbes, Princeton Review, and The Wall Street Journal.

Through the Crosby MBA program, students study a curriculum including business essentials, leadership development, and specialized certificates, preparing them for a variety of career paths. Graduates obtain employment in fields such as financial analysis, investments, banking, human resources, project management, strategy, operations and logistics, marketing, marketing analytics, consulting, and non-profit management.

Factors considered in the admissions decision include work experience, professional internships and/or co-ops, leadership, community involvement and service, quality of undergraduate work (GPA) and rigor of coursework, and a personal interview. A baccalaureate degree in any discipline from an accredited school is required. See the Crosby MBA website (https://business.missouri.edu/apply-now/) to apply.

About the execMBA Program (for working professionals)

This innovative executive MBA is specifically designed for high achieving professionals seeking a first-rate MBA program that provides flexibility around their work schedules. This is the same renowned degree and the same renowned faculty offered with the Crosby MBA, but is specially designed for executives. Combining face-to-face class time with online delivery for professionals with substantive experience, the 21-month execMBA program will connect you with peers, challenge you in relevant ways, and develop the mind- and skill-set to match today’s marketplace.

All applicants to the MU execMBA must have a minimum of 5-7 years of professional work experience, as well as a letter of endorsement from their employer to participate in the program. Other factors considered in admission include undergraduate GPA (a bachelor’s degree in any discipline from an accredited school is required), demonstrated leadership experience and a personal statement addressing criteria outlined on the exec MBA website. Interviews by invitation will also be conducted.

About the PhD Program

The PhD program (http://catalog.missouri.edu/collegeofbusiness/businessadministration/phd-business-administration/) is designed to prepare graduates for careers as university researchers and teachers or for senior research positions in business or government. The program involves course work and research activities such as literature review and critique, theoretical modeling, research design, empirical analysis and preparation of proposals, presentations, and research papers. Students work with faculty to develop their individual research skills. PhD candidates teach courses in their specialty area, with assistance from faculty. In addition, students are expected to participate in national and regional academic conferences.

Program Location: Cornell Hall

Cornell Hall, a state-of-the-art building, houses the Robert J. Trulaske, Sr. College of Business. It contains labs with over 230 computers with a variety of up-to-date software. The College subscribes to the following online services, databases and software packages: Wharton Research Data Services, Audit Analytics Compustat, CRSP, Datastream/Worldscope, Eventus, I/B/E/S, IRRC, ISSM, Mergent FISD, Mutual Fund Links, SDC Platinum, Thomson Reuters, Stock Trak, and Qualtrics (an online survey system).

BUS_AD 1500: Foundations of Business and Professional Development Principles

This course will provide students the opportunity to learn how to be successful in the Trulaske College of Business (TCoB) as they prepare for a career in business. Students will be led through an exploration of opportunities in our college as well as their personal strengths and how those strengths match with various business academic and career paths. Further, students will learn competencies that are necessary for both academic and professional success. This course is offered as a component of the college’s unique Professional Development Program. Graded on A-F basis only.

Credit Hours: 3

BUS_AD 1500H: Foundations of Business and Professional Development Principles - Honors

This course will provide students the opportunity to learn how to be successful in the Trulaske College of Business (TCoB) as they prepare for a career in business. Students will be led through an exploration of opportunities in our college as well as their personal strengths and how those strengths match with various business academic and career paths. Further, students will learn competencies that are necessary for both academic and professional success. This course is offered as a component of the college’s unique Professional Development Program. Graded on A-F basis only.

Credit Hours: 2

Prerequisites: Restricted to freshman and sophomore students during early registration; Honors eligibility required
BUS_AD 2500: Intermediate Professional Development Principles
Introduction to Professional Development in Business, will provide students the opportunity to learn about professional interpersonal dynamics - understanding and working with others. Students will learn skills imperative to forming and nurturing professional relationships and will have the opportunity to practice these skills via field experience. Throughout the course, students will continue to develop the professional competencies necessary for career success. This course is offered as a component of the college's unique Professional Development Program. Graded on A-F basis only.

Credit Hours: 2
Prerequisites: 27 credit hours
Corequisites: BUS_AD 1500 or MANGMT 1050

BUS_AD 2500H: Intermediate Professional Development Principles - Honors
Introduction to Professional Development in Business, will provide students the opportunity to learn about professional interpersonal dynamics - understanding and working with others. Students will learn skills imperative to forming and nurturing professional relationships and will have the opportunity to practice these skills via field experience. Throughout the course, students will continue to develop the professional competencies necessary for career success. This course is offered as a component of the college's unique Professional Development Program. Graded on A-F basis only.

Credit Hours: 2
Prerequisites: 27 credit hours; Honors eligibility required
Corequisites: BUS_AD 1500 or MANGMT 1050

BUS_AD 3500: Advanced Professional Development Principles
Provides a discussion of professional competencies important for success as a business professional. Includes the assessment, communication and development of competencies valued by employers. Graded on A-F basis only.

Credit Hours: 3
Prerequisites: Must be a BSBA or ACCT_BSACC major

BUS_AD 4500: Professional Development Program - Internship
This course is designed to help students practice professional core competencies in the workplace. Students will secure a professional-level work experience and apply classroom knowledge and interpersonal skills. This course is a graduation requirement for students seeking the BSBA degree. Graded on S/U basis only.

Credit Hours: 3
Prerequisites: Restricted to Upper Level Business Majors who have had their internship approved by the Professional Development Program

BUS_AD 7050: MBA Communications Practice
Special laboratory instruction in oral and written communication skills with an emphasis on business communications.

Credit Hour: 1.5

BUS_AD 7340: Business Ethics and Leadership
Case studies, discussion, and readings used to integrate critical thinking about ethical issues into business decision. Development and application of ethical decision making frameworks.

Credit Hour: 1.5

BUS_AD 8001: Topics in Business Administration
Selected topics in administration offered on experimental basis.

Credit Hour: 1-99
Prerequisites: instructor's consent

BUS_AD 8010: MBA Seminar
Integration of business executives and real world problem solving, career preparation, and professional growth activities. Assignments emphasize teamwork and group productivity. May be repeated. Some sections may be graded on A-F or S/U basis.

Credit Hour: 1-3
Prerequisites: MBA students only

BUS_AD 8020: MBA Seminar
Integration of business executives and real world problem solving, career preparation, and professional growth activities. Assignments emphasize teamwork and group productivity. May be repeated. Some sections may be graded on A-F or S/U basis.

Credit Hour: 1-3
Prerequisites: MBA students only

BUS_AD 8030: MBA Seminar
Integration of business executives and real world problem solving, career preparation, and professional growth activities. Assignments emphasize teamwork and group productivity. Some sections may be graded A-F or S/U only. May be repeated.

Credit Hour: 1-3
Prerequisites: MBA students only
BUS_AD 8500: Business Problem Analysis: Field Project
Application of functional areas of business to real-world cases in business planning. Students will prepare and present business plan for an organization as a team project in a supervised experience.

Credit Hours: 3

BUS_AD 8600: Business Consulting
Students work in a team consulting capacity, with medium to large organizations, identifying and defining relatively complex and often ambiguous business problems such as needs assessment, quality management, systems management, policy/strategy formulation and similar areas.

Credit Hours: 3

BUS_AD 8730: International Study Abroad
Study abroad opportunities in one or more countries. Focuses on selected international business issues, cultural differences, and visiting businesses on-site. Some sections may be graded on A-F or S/U basis only.

Credit Hour: 1-6
Prerequisites: consent required. Some sections may be restricted to execMBA students only